Every child deserves a safe childhood.

2009 Annual Report



At the National Center for Missing & Exploited Children[®] we believe every child deserves a safe childhood.

For 25 years we have been at the forefront of the fight to keep our children safer from abduction and sexual exploitation.

In all of our work we collaborate with law enforcement, legislators, corporations, and communities. We serve as the national clearinghouse – providing the resources, information, and focus needed to help recover and protect children, bring perpetrators to justice, and prevent these devastating crimes committed against children.

Table of Contents

Letter from our Chairman and our President/Chief Executive Officer	02
2009 Highlights	05
Protection from Sexual Exploitation	07
Recovery of Missing Children	09
Response to Urgent Situations	11
Commitment to Law Enforcement	13
Safety and Prevention	15
Family and Community Services	17
2009 Boards	18
2009 Supporters	20
2009 Legal Support	25
Financial Results	26
Executive Officers and Locations	28

Letter from our Chairman and our President/Chief Executive Officer

Dear Friends,

In 1980 police could enter information about stolen cars, stolen guns, and even stolen horses into the FBI's national crime computer – but not stolen children. That is no longer the case. More missing children come home safely today and more is being done today to protect children than anytime in the nation's history.

The National Center for Missing & Exploited Children (NCMEC) was born in a time of tragedy. In 1979, six-year-old Etan Patz disappeared from a New York street corner on his way to school and was never seen again. Twenty-nine children were abducted and murdered in Atlanta. And in 1981 six-year-old Adam Walsh was abducted from a Florida shopping mall and found brutally murdered. There were others.

As a result of these tragedies and others, NCMEC was created in 1984 by the U.S. Congress to operate a national missing children's hotline and serve as the nation's central clearinghouse for information on missing and exploited children.

Every day in our work we confront devastating crimes committed against children. We see the anguish of families searching for their missing children. We face the shameful reality that 1 in 5 girls and 1 in 10 boys will be sexually victimized before adulthood. We see the faces and details behind the statistics, and they are deeply disturbing.

We see a world without child victims, and this vision guides our efforts to help prevent these devastating crimes.

When a child is missing, our dedicated staff members work shoulder-to-shoulder with law enforcement at all levels. We provide immediate, coordinated action and a national clearinghouse to connect each child's case to the vast set of resources that may assist in a recovery.

When a child is sexually exploited, we provide investigative assistance to bring perpetrators to justice and protect children from further victimization.

Since NCMEC was created in 1984, we have led a coordinated, nationwide battle on behalf of children. Through a true public-private partnership, we have assembled a broad team that shares the common commitment to help protect our nation's children from those who seek to harm them.

On June 13, 2009 NCMEC observed its 25th anniversary and a quarter century of progress. Twentyfive years later NCMEC has become one of the most respected charities in America. It has grown to become the leading nonprofit organization working to recover missing children and protect children from abduction and sexual exploitation.

Today, NCMEC has 20 specific Congressional mandates. The progress that we have made is remarkable:

- We are the only charity in America with online access to the FBI's NCIC databases, with FBI agents, U.S. Marshals and others assigned to our headquarters.
- We have assisted law enforcement in the recovery of 137,459 children. Our recovery rate of 62% in 1962 has increased to 97% today.



(left) John P. Kelly, Jr., Chairman of the Board, (right) Ernie Allen, President/Chief Executive Officer.

- We operate the nation's toll-free, 24-hour national missing children's hotline which has handled more than 2.4 million calls.
- We operate the national missing children's photo distribution system which has helped recover thousands of missing children.
- Our Team Adam, retired law-enforcement officials and experts in missing child cases, are dispatched to help law enforcement with the most serious cases.
- We serve as the central hub for the national AMBER Alert program.
- Our forensic artists create age progression photos to recover long-term missing children and facial reconstructions from skeletal remains or morgue photos to identify deceased children.
- We never close a case. Our Cold Case Unit works cases others have set aside. We have resolved more than 388 long-term cases including one from 1947.
- We have trained more than 269,000 police and prosecutors
- We operate the CyberTipline, the nation's 911 for reporting suspected child sexual exploitation which has handled more than 771,000 reports.
- Our Child Victim Identification Program analyzed more than 10.5 million child pornography images in 2009 alone to identify the child victims.

- We head a coalition of 32 financial and Internet companies which has virtually eliminated the use of credit cards to purchase child pornography.
- Our Sex Offender Tracking Unit works to find more than 100,000 fugitive sex offenders and has already located 570.

Today, law enforcement is better trained, better prepared and responds more swiftly and effectively than ever before. There are better laws and better technology to help protect children. Parents are more alert and aware. Yet despite our progress, the victimization of children continues. Each year thousands of children still don't make it home, and thousands of children continue to be victims of child sexual exploitation and abuse.

We are proud of our many accomplishments in 2009, which are highlighted throughout the pages of this annual report. We are also proud of our quarter century of progress, but a lot more needs to be done. We feel that every child deserves a safe childhood. Our children deserve no less.

John P. Kelly, Jr. chairman of the board

Timiell

Ernest E. Allen PRESIDENT/CHIEF EXECUTIVE OFFICER

Innovation & Collaboration

2009 Highlights

New "PhotoDNA"

Microsoft donated new technology to NCMEC to assist in finding and removing the worst known images of child sexual exploitation from the Internet. Each image has a unique digital fingerprint, or hash value. The new technology, called PhotoDNA, calculates the distinct characteristics of a digital image to match it to other copies of that same image. PhotoDNA adjusts and accommodates for sizing and varying compression and matches images with a likelihood of false positives of 1 in a billion.

Aggressive Efforts to Combat Domestic Child Sexual Trafficking

Since 2003 NCMEC has worked with the FBI and Justice Department in "Innocence Lost," attacking child prostitution and sexual trafficking. The problem grew as children were marketed on the Internet through online classified advertising sites. This year NCMEC implemented an aggressive campaign against child sexual trafficking. Together with 40 state Attorneys General, a landmark agreement was reached with Craigslist, the largest online advertising site, in which Craigslist agreed to screen all ads, report suspicious ads to NCMEC, cooperate with law-enforcement investigations, and crack down on the misuse of its site for the sexual trafficking of children.

New National "Sexting" Policy

"Sexting," a new activity in which youth write sexually explicit messages, take sexually explicit photos of themselves or their friends and transmit those photos and/or messages to their peers has become a major problem. A survey conducted for NCMEC found that 19% of teens had sent, received, or forwarded sexually suggestive nude or nearly nude photos through text messages or email. NCMEC was one of the first organizations to recognize and address this phenomenon. NCMEC issued a national policy urging discretion by prosecutors in deciding which youth to charge criminally, providing guidance for prosecutors in weighing the severity of individual offenses, and urging broad public education as to the consequences of sexting.

New Effort to Target Fugitive Sex Offenders

The 2006 Adam Walsh Act designated the U.S. Marshals Service as the lead agency to track down and apprehend the more than 100,000 fugitive sex offenders. NCMEC created a Sex Offender Tracking Team to work with the Marshals and support state and local law enforcement. Federal law enforcement has long assigned agents and analysts to work out of NCMEC. This year the Marshals asked NCMEC to assign analysts to work at the Marshals new Sex Offender Targeting Center and provide analytic support.

Unprecedented Support Requested from Prosecutors and Law Enforcement

In 2005 the Child Victim Identification Program (CVIP) reviewed 1,982,486 child pornography files (images and videos). This year that number increased to 10,539,208, a 432% increase over 2005 and bringing total child pornography images and videos reviewed by NCMEC since CVIP's inception to 30,344,575. NCMEC also received 4,954 requests for child identification assistance from prosecutors and law enforcement across the nation, a 134.5% increase over 2005.

Working to Ensure Adequate Sentences for Child Pornography Offenders

In recent years various groups have mounted a campaign to reduce the penalties imposed on child pornography offenders. Alarmingly, a growing number of judges have either sentenced child pornography defendants to less than the minimums prescribed by sentencing guidelines or disregarded the sentencing guidelines altogether, trivializing the crime committed. NCMEC is leading the effort to prevent the reduction of child pornography sentences.

Two-thirds of the sex offenders in state prisons committed offenses against children. There are more than 620,000 registered sex offenders in the U.S. today. At least 100,000 are noncompliant and missing. No one knows where they are. An estimated 1 in 5 girls and 1 in 10 boys will be sexually victimized before they reach age 18,¹ yet only 1 in 3 will tell anyone.² One in 7 children who are regular Internet users receive sexual solicitations online, 1 in 3 is exposed to unwanted sexual material,³ and 1 in 25 receives a request to meet someone in real life that they met online.⁴

Protection for our Most Vulnerable

Protection from Sexual Exploitation

CyberTipline

The CyberTipline is mandated by the U.S. Congress to be the 911 for the Internet and serve as the national reporting mechanism for incidents of child sexual exploitation. Anyone can make a report online at www.cybertipline[®].com or by calling 1.800.843.5678. The CyberTipline is staffed 24 hours per day, 7 days a week, 365 days a year. The Exploited Children Division analyzes and develops the leads that are then referred to law enforcement for investigation and prosecution.

During 2009 the CyberTipline received its 771,000th report of suspected child pornography and other child exploitation crimes. By far the largest number of reports involve the category of possession, manufacture, and/or distribution of child pornography, which represents 87 percent of the total leads received. Reports to the CyberTipline come from the public and U.S.-based Electronic Service Providers (ESPs).

Child Victim Identification Program®

In 2009 the analysts in the Child Victim Identification Program analyzed more than 10 million images and videos in an effort to assist in the prosecution of child sexual exploitation cases and locate victims of child pornography. The analysts use sophisticated technology and tools to determine the region where a child is located and then work with law enforcement around the world to find and rescue the child.

Background Check Unit

The Background Check Unit helps child-serving nonprofit organizations assess the suitability of potential volunteers to work with children. Using criteria established in collaboration with Boys & Girls Clubs of America, the National Mentoring Partnership, and the National Council of Youth Sports, FBI records are searched. Since 2003 the Background Check Unit has processed more than 80,000 criminal-history background checks for nonprofit organizations. Of those, more than 1,400 applicants did not meet the criteria to work with children.

Innocence Lost National Initiative

The Innocence Lost National Initiative is a joint initiative between NCMEC, the FBI, and the Child Exploitation and Obscenity Section of the U.S. Department of Justice that addresses the problem of child trafficking and prostitution in the U.S.

Financial Coalition Against Child Pornography

Child pornography on the Internet has become a multibillion dollar business. This coalition was established to eradicate the profitability of commercial child pornography. It consists of 32 leading financial and Internet companies, and represents nearly 90 percent of the U.S. payments industry. The collaboration has greatly disrupted the use of credit cards for purchasing online child pornography and is working to identify and attack new methods of payment.

Technology Coalition

This partnership works with eight leading Internet service providers. The coalition develops and implements specialized technology solutions to disrupt the ability of predators to use the Internet to exploit children or traffic in child pornography.

URL Project

This project was created in 2007 to fight online child pornography. The URL Project is a voluntary effort between NCMEC and ESPs. Participants download a list of active websites that have been identified by NCMEC as appearing to contain the worst of the worst sexually abusive images of children. The ESPs sign a Memorandum of Understanding and agree to block or remove those websites from their servers.

HASH Value Project

Every digital image has a digital fingerprint or "hash value" that is a unique identifier to that image. Created in 2007, this project enables NCMEC to identify illegal child pornography images and creates a database of these hash values, which is then used by ESPs to remove images from their servers. 800,000 children are reported missing every year in the U.S. or 2,000 every day. An estimated 200,000 are abducted by family members; 58,000 by nonfamily members, the primary motive for which is sexual;⁵ and 115 represent the most serious cases in which the child is abducted by a stranger and killed, held for ransom, or taken with the intention to keep.⁶

Immediate, Coordinated Action

Recovery of Missing Children

Call Center: 1.800.THE.LOST[®] (1.800.843.5678)

For more than 25 years, searching families have turned to NCMEC to help in the recovery of their children. Bringing children home safely is at the heart of our mission.

The Call Center was created by the U.S. Congress in 1984 to serve as the nation's national reporting system for missing children. Considered "the nerve center" of NCMEC, the toll-free Call Center receives calls for service 24 hours a day, 7 days a week, 365 days a year. The Call Center processes reports of missing children, reports of sightings of a missing child, or requests for resources to assist in abduction or sexual exploitation cases and can handle calls in more than 180 languages.

The Call Center also handles requests for reunification assistance from families for their child's return home. NCMEC works with private corporations to provide transportation to parents who need support due to intense media attention or financial difficulties.

In 2009 NCMEC's Call Center received more than 90,000 calls – or 250 calls a day. Since its inception in 1984 the Call Center has responded to more than 2.4 million calls.

A special "Push to Call" feature was added during 2007 which enables members of the public who are reporting a sighting of a missing child on the website to speak directly with a Call Center Specialist. Anyone with a computer that has a microphone and is speaker-enabled has the option to use the Push to Talk[™] feature after logging onto the website www.missingkids.com.

Case Management

An estimated 800,000 children are reported missing every year, or more than 2,000 per day. The vast majority of these children are recovered quickly. When NCMEC receives word of a missing child through its Call Center, or from lawenforcement agencies, it serves as a centralized clearinghouse for child abductions. NCMEC handles the most serious cases in which the child is at greatest risk. When a child is reported missing to NCMEC, the child is categorized into one of four types of cases: endangered runaway; family abduction; lost, injured, or otherwise missing; and nonfamily abduction. In 2009 NCMEC handled 12,649 "intaked" missing-children cases and helped recover 13,036 missing children. NCMEC's recovery rate increased from 62 percent in 1990 to 97.4 percent in 2009.

Photo and Poster Distribution

The distribution of photographs and posters is one of the ways NCMEC draws public attention to missing children. Posters are displayed on www.missingkids.com and NCMEC works with its partners in transmitting images and information instantly across the nation. Most notable is the extensive distribution achieved through the Corporate Photo Distribution Program.

First launched in 1985, the Corporate Photo Distribution Program involves companies and organizations that distribute pictures of missing children to reach millions of people across the country. They do this through the use of a variety of methods, including postings on bulletin boards in large national and regional chain stores; imprints on national, direct-mail advertising fliers; reprints in national and regional large-circulation magazines and newsletters; and airings on network and syndicated television shows. All postings include NCMEC's toll free number, 1.800.THE.LOST (1.800.843.5678), and the number for the investigating agency.

International Cases

Recognizing the unique issues surrounding international family abductions, the Missing Children Division provides support to parents, law enforcement, and attorneys involved in cases where a child has been taken outside the U.S. This division provides technical assistance regarding prevention and civil and criminal legal remedies for abduction and family reunification. The National Center for Missing & Exploited Children has played a role in the recovery of more than 148,000 children since the organization's inception.

Focus During Crisis

- 12

298

Response to Urgent Situations

Team Adam

Team Adam is a program of specially trained, retired, law-enforcement professionals who are sent to the site of the most serious child abductions. The program is named for Adam Walsh, the 6-year-old son of John and Revé Walsh, who was missing and found murdered in 1981.

Team Adam includes 49 retired law-enforcement professionals experienced in missing- and abducted-children cases who serve as Consultants to local law enforcement. The team deploys as a rapid, on-site response and support system, providing investigative and technical assistance to local law-enforcement agencies. Team Adam Consultants also assist the victim's family by obtaining appropriate family advocacy and personal assistance during the crisis. There is no cost to the law-enforcement agency or victim's family for Team Adam assistance. Since its launch, Team Adam has deployed 408 times to 46 states.

AMBER Alert

The AMBER (America's Missing: Broadcast Emergency Response) Alert program was created in 1996 and provides an early warning system to help find abducted children. Named in honor of 9year-old Amber Hagerman, kidnapped while riding her bicycle in Arlington, Texas, and later found murdered, the AMBER Alert program is now in place in all 50 states, the District of Columbia, Puerto Rico, and the U.S. Virgin Islands.

Law enforcement utilizes the eyes and ears of the public to help quickly locate an abducted child by broadcasting AMBER Alerts on radio and television stations and highway signs. Used in only the most serious child-abduction cases, AMBER Alerts have helped rescue and reunite 500 children with their families.

Secondary AMBER Alerts may also be issued to wireless devices and e-mail addresses. Using global-positioning system technology, the AMBER Alert Highway Network redistributes AMBER Alerts directly to truck drivers in the area in which the child abduction occurred. In 2007, the AMBER Alert Program was expanded in several major areas. Thirty-one wireless carriers, which serve more than 93 percent of all U.S. subscribers, began offering free Wireless AMBER Alerts to cell phone and other wireless consumers. The Transportation Security Administration began providing AMBER Alerts at airports across the country involving 43,000 Transportation Security Officers (TSOs) nationwide in the effort to stop child abduction, and the U.S. Customs and Border Protection began providing AMBER Alerts at the borders. In addition, the leading social networking and lifestyle portal, MySpace, began to distribute AMBER Alerts.

National Emergency Child Locator Center

Due to the success in helping to recover 5,192 children who were dislocated in the aftermath of Hurricanes Katrina and Rita, the U.S. Congress established NCMEC as the National Emergency Child Locator Center to help reunify families displaced by any future major disaster. In 2008, the system was activated during Hurricanes Gustav and Ike and during the California wildfire emergencies.

Time is critical in cases of missing children. In 76 percent of child-abduction homicides, the murder of the child occurs within the first three hours.⁷



Commitment to Law Enforcement

Project ALERT

Project ALERT is America's Law Enforcement Retiree Team. It is a nationwide program of volunteers made up of 161 retired local, state, and federal law-enforcement officers. These seasoned investigators provide specialized investigative skills; critical resources and additional personnel to local law enforcement to help resolve long-term, missing-child cases. They are available to provide training on the aspects of complex types of cases and as public speakers to make presentations about child-safety issues and prevention strategies.

Forensic Services Unit

The Forensic Services Unit provides support to law enforcement on long-term, missing-children cases. This Unit provides three distinct and highly specialized areas of support.

The **Cold Case Unit** investigates long-term, missing-children cases that others may have filed away or forgotten. No unsolved missing-child case is ever closed at NCMEC. Since 2001 the Cold Case Unit has helped resolve more than 388 longterm cases. The work of this Unit has also contributed in the convictions of six men who, in separate cases, abducted and later killed children. Over 600 cold case investigations are currently in progress.

Unidentified Victims Unit handles DNA registration for families and assists in using forensic resources to identify human remains.

The **Forensic Imaging Unit** uses the latest technology to create age-progression photographs or facial and skull reconstructions from skeletal remains or morgue photos to identify children. This Unit also creates photos used in the distribution of updated photos and posters. In 2007, the Forensic Imaging Unit added more than 3,000 facial adjustments to its database, greatly increasing law enforcement's ability to determine how a child may appear today after years of being missing. In 2009 there were 8 long-term, missing children identified with this technology.

Case Analysis Division

NCMEC is the only charity in America granted online access to the FBI's databases and that has FBI Agents, U.S. Marshals, and others assigned to work out of its headquarters.

NCMEC plays an important role in helping law enforcement with on-going investigations. The Case Analysis Division assesses missingchildren leads gathered from investigating agencies or NCMEC's Call Center (1.800.THE.LOST/1.800.843.5678). The Case Analysis Division provides direct analytical assistance to law-enforcement working on active or long-term, missing-child cases. Using NCMEC databases, external sources, and geographicinformation databases, this Division tracks leads, identifies patterns among cases, and helps coordinate investigations by linking cases together.

LOCATER™

The Lost Child Alert Technology Resource is a Web-based, poster-creation program that provides law-enforcement agencies with the ability to quickly create and distribute their own posters for Missing Children, Missing Adults, AMBER Alerts, Wanted, Crime Alert, and others.

Law enforcement also has access to LOCATER WebMail to enable agencies to communicate directly with all other LOCATER users nationwide. LOCATER is available to any law-enforcement agency free-of-charge.

Law-Enforcement Training

The Jimmy Ryce Law Enforcement Training Center is named in memory of Jimmy Ryce, a 9-year-old Florida boy who was abducted and murdered in 1995. The training center was created to provide law enforcement with the investigative skills needed to respond to missing and exploited children cases. Training is also provided to hospital staff members about the prevention of infant abductions. To date more than 269,479 lawenforcement, criminal/juvenile-justice, and healthcare professionals have participated in training.

Commitment to Prevention & Education

Safety and Prevention

Safety Publications

NCMEC is a leader in education and prevention. Through a vast array of proactive programs and publications, NCMEC provides children and teens, teachers and childcare providers, parents, and others with free information and advice about ways to be safer at home, on the Internet, and in the community. From child-safety information to detailed information about how to investigate a missing- and exploited-child case, NCMEC offers publications about various aspects of these serious problems. The complete list of available information may be found at www.missingkids.com.

Assistance in Spanish

Language should not be a barrier to the safety of children. It is important that Spanish-speaking parents know they can turn to NCMEC for help to better protect their children and provide assistance if a child is missing or sexually exploited. A broad range of child-protection resources, including publications, safety tips, and assistance provided through the telephone and Internet, are available in Spanish. Publications and other resources are available in Spanish at www.missingkids.com or by calling the toll-free 24-hour, Hotline at 1.800.THE.LOST (1.800.843.5678) where Spanishspeaking operators are always available to assist.

Campaign Against Sexual Exploitation

Created to increase NCMEC's visibility as a resource in child exploitation cases, CASE encourages local elected officials to take a more active role in the prevention of the sexual exploitation of minors. Local elected officials in Boston, Massachusetts; Fort Wayne, Indiana; Fulton County, Georgia; and Oakland County, Michigan, have implemented CASE in their counties through the passage of resolutions and outreach through the local media.



NetSmartz[®] Workshop

NetSmartz is a free, interactive, online educational resource that was created by NCMEC in partnership with the Boys & Girls Clubs of America. It is a program that is widely used and enjoyed by children and teens, parents, educators, and law enforcement. Using age-appropriate activities, NetSmartz provides children with the information they need to make smarter and safer online choices. The animated spokesperson, Clicky, has been enormously popular in teaching Internet safety to young participants and receives hundreds of letters from children each year. NetSmartz has been implemented into schools and school districts in all 50 states and in all 4,300 Boys & Girls Clubs of America.

Teaching children about safety works. Children escape attempted abductions 83 percent of the time through their own actions; 32 percent actively resisted by yelling, kicking, pulling away, running away, or attracting attention; and 51 percent recognized something was not right and responded by walking or running away.

Compassion & Hope

Family and Community Services

Family Advocacy

NCMEC works proactively with families, law enforcement, social-service agencies, and other family-advocacy organizations to assist families in crisis. Staffed by master-level, trained, socialservice professionals, the Family Advocacy Division provides a support network for child victims and their families to provide reunification assistance, counseling, training, referrals, support, and crisisintervention services.

The Family Advocacy Division also coordinates a recurring Runaway Relapse and Prevention group in an effort to deter former teenage runaways from repeating the behavior.

Reunification Assistance

NCMEC provides information regarding free or low-cost domestic or international transportation services for the benefit of families of recovered children. The provision of these services is coordinated through its valuable connections with four private-sector partners. In 2009, 140 transportation requests were placed for families needing assistance with reunification domestically. Through another partnership with the U.S. Department of Justice's Office for Victims of Crime, international reunification travel assistance was provided in 30 instances in 2009.

Team HOPE

Team HOPE is Help Offering Parents Empowerment, which provides assistance to families with missing and exploited children by offering peer support, resources, and empowerment from trained volunteers. Part of the Family Advocacy Division, these volunteers are mothers, fathers, siblings, and extended family members who have experienced or are currently living with the pain of a missing child or a child that has been sexually abused. Each of these extraordinary volunteers demonstrates the ability to turn their own personal tragedies into vital lifelines of support for other families. Since its creation over 11 years ago, Team HOPE has trained more than 300 volunteers and reached out to help thousands of families.

Community Outreach

Community outreach remains a top priority for NCMEC, particularly to reach minority communities. For example a variety of programs and initiatives are conducted each year that target local and national Hispanic organizations and media. The External Affairs Department has established collaborative relationships with local elected officials, community leaders, school boards, and national organizations throughout the U.S.

National Missing Children's Day

Since 1983 the nation has observed May 25th as National Missing Children's Day. It is the anniversary of the day in 1979 when 6-year-old Etan Patz disappeared from a New York street corner on his way to school. His story captivated the nation. For three decades the search for Etan has continued, but Etan is still missing. The widespread attention brought to his case and those of others eventually led to a nationwide commitment to help locate and recover missing children. National Missing Children's Day honors this commitment by reminding parents and others to make child safety a priority.

A new national public awareness campaign, "Take 25", was launched in 2007 as a part of National Missing Children's Day. The campaign asks parents to take 25 minutes to talk with their children about safety, abduction and prevention. A new website was established for the campaign, www.Take25.org in English and www.Toma25.org in Spanish. In 2009 the campaign also included 1,335 events held in 475 communities in the U.S. and Canada throughout the month of May.

We see a world where the abduction and sexual exploitation of children do not exist. Our children deserve no less.

2009 Boards

We thank our Board Members, Directors, and Advisors for their selfless dedication and commitment on behalf of our nation's children.

BOARD OF DIRECTORS

Chairman John P. Kelly, Jr. Inner City Business Products, LLC

Vice-Chairman The Honorable Arnold I. Burns The QuanStar Group, LLC

Vice-Chairman Brian L. Stafford

Chairman-Elect Ralph Parilla Parilla & Associates

Treasurer Richard Fields Coastal Development, LLC

Secretary Colleen Nick The Morgan Nick Foundation

Diane Allbaugh The Allbaugh Company, LLC

Cordelia Anderson Sensibilities, Inc.

John W. Arnos, Sr. Canon U.S.A., Inc.

Hank Asher TLO, LLC

Hubert Bell U.S. Nuclear Regulatory Commission Louis Bivona Tavern Direct

Daniel Broughton, MD The Mayo Clinic

Robbie Callaway First PIC Inc.

James A. Cannavino Direct Insite Corp.

Chuck Canterbury Fraternal Order of Police

The Honorable John F. Clark U.S. Marshals Service

Nicholas Codispoti

Manus Cooney Tongour Simpson Holsclaw and Cooney, LLC

Sharon Cooper, MD Developmental and Forensic Pediatrics, PA

Howard A. Davidson American Bar Association Center on Children and the Law

The Honorable Dennis DeConcini

Jack Dickman

Nancy Dube International Centre for Missing & Exploited Children

Marcy M. Forman U.S. Immigration and Customs Enforcement

Gilbert G. Gallegos

William Gilligan U.S. Postal Inspection Service

Vincent P. Giuliano Valassis Direct Mail, Inc.

The Honorable Floyd Griffin

Robert Hannemann, MD Purdue University

Kenneth Hunter TLO, LLC

George Kafkarkou CA Technologies

Kenneth Kaiser Federal Bureau of Investigation

Richard R. Kolodziej Natural Gas Vehicle Coalition

Martin Lerner American Student List Company

Larry Magid, PhD

Douglas L. Matthews

Kenneth Melson Bureau of Alcohol, Tobacco, Firearms and Explosives

Hemanshu Nigam News Corporation

Brig Owens Bennett Group

Leonard Pfeiffer IV Leonard Pfeiffer & Company

Winston Price, MD National Medical Association John Ryan AOL Inc.

Susannah Schaefer Charles B. Wang Foundation

Kim Sentovich Wal-Mart Stores, Inc.

Mark N. Sirangelo SpaceDev, Inc.

Mark J. Sullivan U.S. Secret Service

Revé Walsh

Patty Wetterling Minnesota Department of Health

EMERITUS DIRECTORS

Lucy Berliner Harborview Center for Sexual Assault & Traumatic Stress

Mike Christiansen Mastriana & Christiansen, P.A.

Harry F. Custis The CIMA Companies, Inc.

John Greening

Thomas A. Gruber AVEX Home Theater, Incorporated Stephen J. Hall Best Security Industries

Jay C. Howell Howell & Associates

The Honorable Jim Lightfoot Forensic Technology Inc.

Linda Lowrance

Lindsey Perry

Dennis J. Puleo

Maxie Putnam Lormax, LLC

James Schmidt Poli Mortgage Group

The Honorable William G. Steiner Hebrock Steiner McLaughlin, Inc.

Nell W. Stewart Stewart's Unlimited, Incorporated

Ozell Sutton, PhD

NATIONAL ADVISORY BOARD

Maya Angelou, PhD

Michele Anthony

Ronald G. Assaf

Helen F. Boehm Boehm Porcelain Studio

The Honorable Alfonse D'Amato Park Strategies LLC Roy Disney Walt Disney Productions

The Honorable Lee Fisher State of Ohio

The Honorable Louis Freeh Freeh Group International

The Honorable Stephen Goldsmith

George Grayson Istation.com

J. Paul Grayson Alibre Inc.

Andy Heyward DIC Entertainment, Incorporated

The Honorable Raymond Kelly New York City Police Department

Edward Lane, MD Orthopaedic Surgeon

Bill LeVine LeVine Enterprises

The Honorable Bob Miller Dutko Worldwide

The Honorable Mike Moore Moore Law Firm, LLC

Daniel M. Snyder Washington Redskins

The Honorable David Wallace

John E. Walsh

Charles B. Wang New York Islanders Hockey Club, L.P.

2009 Supporters

While space requirements limit our availability to list each and every donor, we appreciate the generous support of all individuals, companies, foundations, civic groups, and others who provide NCMEC with the financial support so critical to continuing our work.

Individual & Family Foundation Donors

\$25,000+

Hui Bainbridge Family Endowment Fund Pat & Jay Baker Foundation James Cannavino* Fields Family Foundation* Ben Kilgore Mary Legan Lattner Revocable Trust Polly Annenberg Levee Charitable Trust Wanda Polisseni The Estate of Jane Villon Charles B. Wang International Foundation* Estate of Hildegard R. Weber

\$10,000-\$24,999

Hank Asher* K. Susan & Jon Conahan Cornell/Weinstein Family Foundation James Curvey The DeAlessandro Foundation Patricia & the Honorable Dennis DeConcini* Jeanine & David Eklund The Linus R. Gilbert Foundation Linda & Henry Haller Lauretta & Marty Lerner* Bill & Bonny LeVine Foundation Marvin & Kay Lichtman Foundation Mary & John Lucey

Alice Kleberg Reynolds Meyer Foundation Roger Nisley Betsy & John Rabun John Shotliff Virginia & Henry Thiele Revé & John Walsh* Karen & Domenick Yezzi

\$5,000-\$9,999

Freida & David Arledge Linda & Paul Ballinger Theresa & Manus Cooney* **Curvey Family Foundation** The DeBartolo Family Foundation Leslie & Joseph Fogg III Honora & Madison Grose Mr. & Mrs. George Hambrecht Crystal & Jeremy Harmon Lyn & Ken Hunter* Dandy & Bob Korzeniewski Lisa & Josh Lannon Tracy & Rick Papandrea T. Boone Pickens Cal Ripken Sr. Foundation, Inc. Joe Roth, Jr. Maryellen & John Ryan* Diane & Patrick Severson Mark Sirangelo* The Michael T. & Jane E. Smith Family Foundation Pete & Burson Snyder Foundation Stark Family Robert Transon Uberoi Foundation The WFJ Charitable Foundation The Wilson Family Foundation **Tiger Woods Foundation**

\$1,000-\$4,999

D.I. Abrams
Lillian R. Adams Testamentary Charitable Lead Annuity Trust
M. Diane and Joe M. Allbaugh*
Nicos Anastasopoulos
Christina Anderson & Thomas Hale

Nicholas Ankudavicius Sheila & John Arnos* Curtis Artis Michael Avella Scott Barton Janette & Reginald Bashur Silverio Basile Jon & Melissa Becker Foundation Hubert Bell* Kenneth Biele Mr. & Mrs. Robert Bittman Helen Boehm **Barrett Boston** Kathleen & John Brady Sheila & Daniel Broughton* The Milton V. Brown Foundation Katie & Russell Budd Edyth Bush Charitable Foundation Travis Cabral Sue & Robbie Callaway* Frank Callocchia Marti & Larry Carlin Charli & David Carter Vera Cash Foundation, Inc. Joseph Chiusano Joan Christy Heather & Timothy Cohan The Manny & Ruthy Cohen Foundation, Inc. Ann Colaruotolo Lori Comegys Patricia & Richard Cooper James Coppola Dean Corsones Mr. & Mrs. John Costigan Dennis Coughlin Susan Culler Frank Daniels Margaret & David DeVoe Rosemary & Joe DiLeo Mr. & Mrs. Carl Dill Michelle & Michael DiNardo Lucille Drackett Mary & Robert Duelks Ed Eck **Robert Edwards**

Rosemarie & Richard Edwards **Boomer Esiason Foundation** Winifred & Theodore Fadool Joseph Farley Heidi & Alan Farrugia Andrew Ferraro Fino Family Foundation Inc. Johanna Erika Fleming Peg Flick The Flori Foundation Veronica Frear Margaret & Gregg Frierson Marcia Fries L.L. Gallop Mr. & Mrs. Walter J. Gaylord, Jr. Nancy & Anatole Gershman Greg Gieseking Kimberly & Garrett Goldstein William Graber Jean & Joseph Grabias Myra Grauer Matthew Gray Paul Greenberg Nathalie & the Honorable Floyd Griffin* Catherine & Theodore Gronlund Gruneich Family Foundation Kathleen & John Haire Dr. & Mrs. Robert Hannemann* William Harrell Thomas Hart Jacquelyn & Albert Hawkins III Steve Hawkins Betty & James Heatwole Tony Heredia Anthony Ianniello Judy & Harry Isaacs The Nathan P. Jacobs Foundation Barbara & John Jay Cliff Johnson **Constance Johnson** Julie & Scott Johnson Marquelda & Edward Jones Barbara & Steven Jones Elena & George Kafkarkou* Susan & George Kahle III Anthony Katsulos

Temma & Alfred Kingsley Victoria & Peter Knight **Richard Koch** Melanie Koffler Richard Kolodziej* Pepper Landson Patricia Laraia Karen LaScala Gwendolyn & Alan Lee Carol & John Lombardo Dallas Luby Linda & David Lucas M&T Charitable Foundation Catherine & James Malvaso Donald Mardak Mars Foundation Douglas Matthews* Emil Meisner The Mele Foundation Thomas Merritt Chad M. Mollman Foundation Cynthia Morales Naida & Charles Morrison Joan & Ernest Muir Marie & Robert Mulcahy Steven Mulvihill The Curtis & Edith Munson Foundation Ann & William Newlin Darren Nilsen Sandra Norris Kendra Okolita Daniel O'Neil John J. O'Neill Family Foundation Fund Peter O'Rourke Linda & Samuel Palazzole Karen & Mark Passero **Gregory** Pease Rebecca & Ronald Perego Susan Peterson **Richard Pfleger** John Plaschke Gus Platas John and Bernice Pluta Family Foundation Evan Pratt

Pamela Pride Steve Pruchansky Diane & Randy Pulito Thomas Queri Meghan & Edward Quinn Tammy Rapp Debra & Thomas Reavis Anita B. & Howard S. Richmond Foundation, Inc. Ann Marie & Irvin Richter The Margery Roberts Foundation, Inc. Ruthie & Joe Robinson Joe & Lindy Roth Foundation, Inc. Ronald Rothschild Diana & Don Sardilli Laurinda & James Satryb Donna Scaggs Joseph Scalici Brandi Schindler Lisa & John Schmidlin Roxanne & Gilbert Schmidtke Mr. & Mrs. Elliot Segal Annette & James Simpson Carol & David Sinclair Alex Smith Catherine & Mark Steege Patricia Stratton David Surprenant Andrea Suska **Richard Taavon** Cheryl Taylor Shirl & Irwin Teich Patricia & Lewis Titterton S. Lloyd Tulp Lea Veintimilla **Richard Veitz** Michelle & David Veniskey Mary Jocelyn & Timothy Wainwright Michael Wasserman Pamela & Roy Weekly Wessel Family Foundation Valerie & David Wilcox Adam Willaevs Sarah Wolohan & Alexander Watson

Eva Young Joyce & Robert Zaborowski Brenda C. Zellner Foundation

* Denotes member, NCMEC Board of Directors

Corporate/ Foundation Donors

\$100,000+

American Express Company AOL Inc. BP America, Inc. **CA** Technologies Canon U.S.A., Inc. EMCOR Group, Inc. Google Inc. Honeywell LexisNexis Lifetouch National School Studios MasterCard Worldwide Microsoft Corporation MTV Networks/Viacom News Corporation/MySpace, Inc. OnStar by GM **Operation Kids** Owest Red Robin International, Inc. Sprint Studley Target Time Warner Cable Wal-Mart/Sam's Club Foundation Yahoo! Inc.

\$50,000-\$99,999

Capital One Foundation Check 'n Go Pfizer Inc. Valassis

\$25,000-\$49,999

Archbrook Laguna LLC Booz Allen Hamilton Discover Financial Services Fry's Electronics Limited Brands Foundation Pivot Point International, Inc. Zurich U.S. Foundation

\$10,000-\$24,999

American Student List, LLC Arnold & Porter, LLP BFS Retail & Commercial **Operations**, LLC Comcast Corporation CTIA-The Wireless Association Lockheed Martin MassMutual Financial Group Mead Johnson Nutritionals National Research Center for College & University Admissions NiSource Old Glory Harley-Davidson Plasmanet, Inc. QUALCOMM, Inc. VeriSign, Inc. The Warburg Pincus Foundation

\$5,000-\$9,999

Acresso Software Advance Polybag Texas, Inc. American Bank of Commerce Anacapa Micro Products Bank of America Best Buy, Inc. Collins & DuPont Interiors, Inc. Democracy Data and Communications Doral Arrowwood EBS-RMSCO, Inc. ERPi EPlus Technology, Inc. Finnegan First Data Corporation

First Source Federal Credit Union Holland & Knight, LLP **IKON Office Solutions** Liliput Foundation Lockton Companies, LLC Merrill Lynch National Security Associates Worldwide NeuStar, Inc. Old Town Operating Company, LLC Payment Processing Consultants, Inc. Pharmaceutical Research and Manufacturers of America Ramsey Asset Management, LLC Rechargeable Battery Recycling Corporation (RBRC) Rome Savings Bank Sapient Sheppard Mullin Richter & Hampton LLP **Technology Forums** TigerDirect, Inc. The TJX Foundation, Inc. T-Mobile USA, Inc. Townsend and Townsend and Crew LLP Transaction Network Services, Inc. TransCore, LP TruePosition, Inc. U.S. Internet Service Provider Association United Stationers Verizon

Organizational and Other Donors

\$25,000+

Southwest Florida Community Foundation

\$10,000-\$24,999

Collier County Sheriffs Office Pennsylvania Coalition Against Rape Seminole Tribe of Florida

\$5,000-\$9,999

The Greater KC Chapter of ASIS Rochester City School District Young Presidents' Organization

\$1,000-\$4,999

Cap Community Foundation, Inc. Cincinnati City School District Board of Education Duplicate Bridge Group of Southwest Florida Federal Criminal Investigators' Association Federal Probation & Pretrial Officers Association FLEOA Albany Chapter Fraternal Order of Eagles Last Man Standing Club 2008 National Hockey League Foundation NYS Correctional Officers & Police Benevolent Association Palm Beach County State of New York Mid-State Correctional Facility Westmoreland Road **Elementary School PTA** Worldleaders

Workplace Giving

In 2009 NCMEC joined with more than 100 other childfocused nonprofit organizations as a member of Independent Charities of America, through which we participated in the Combined Federal Campaign and other workplace-giving programs. We thank the many individuals who contributed to us through the 2009 campaign, United Way, or other workplace programs.

Adobe Systems Incorporated Aetna Foundation, Inc. American Eagle Outfitters Foundation American Express Company America's Charities Ameriprise Financial Employee Giving Program AT&T United Way Employee **Giving Campaign** Bristol-Myers Squibb Company CA, Inc. Canon U.S.A., Inc. Check 'n Go Hewlett-Packard Company Foundation Honeywell Hometown Solutions IBM Employee Services Independent Charities of America McGraw-Hill Companies Microsoft Giving Campaign Morgan Stanley Network for Good SEFA for the Valley & Greater Utica Area

Siemens Caring Hands Foundation Truist United Way of Central Maryland United Way of New York City United Way of Southeastern Pennsylvania United Way of the Greater Utica Area United Way of the National Capital Area United Way of Tri-State VeriSign, Inc. Wells Fargo Community Support Campaign Zurich American Insurance Company

In-Kind Support

We pay special tribute to our in-kind supporters who provide products and services assisting in our efforts to locate and recover missing children and fight the sexual exploitation of children.

American Bank of Commerce American Student List AOL Inc. Appriss CA **ESRI** Google Graphic Solutions Group, Inc. Ingres Corporation Intrado LexisNexis Lockheed Martin Microsoft NetBrain Technologies, Inc. OnStar Paraben O|2Salesforce.com Sitecore, USA, Inc. Sprint Syniverse Targus Information TechSmith Thomson Reuters USA Today Virtual Vertex Westbound Publications

2009 Legal Support

NCMEC is grateful to these legal-service providers for their commitment to the recovery and protection of children. Their assistance provided much-needed support to NCMEC and to the families we serve.

GENERAL COUNSEL

Sidley Austin LLP

INDIVIDUAL ATTORNEYS

Amaka Ada Akudinobi, Esq. Michael C. Berry, Sr., Esq. Brion Blackwelder, Esq. Pamela M. Brown, Esq. Holly J. Caldwell, Esq. Stephen J. Cullen, Esq. David M. Davila, Esq. Marilyn Feuchs-Marker, Esq. Douglas N. Frenkel, Esq. Christopher G. Green, Esq. Benjamin S. Halasz, Esq. Gerald H. Kahn, Esq. Lawrence Katz, Esq. Melissa A. Kucinski, Esq. Jan McMillan, Esq. Cecilia Onunkwo, Esq. Kelly A. Powers, Esq. Neil J. Saltzman, Esq. Gwena Kay Tibbits, Esq. Kenneth Winsberg, Esq. Jennifer H. Zawid, Esq.

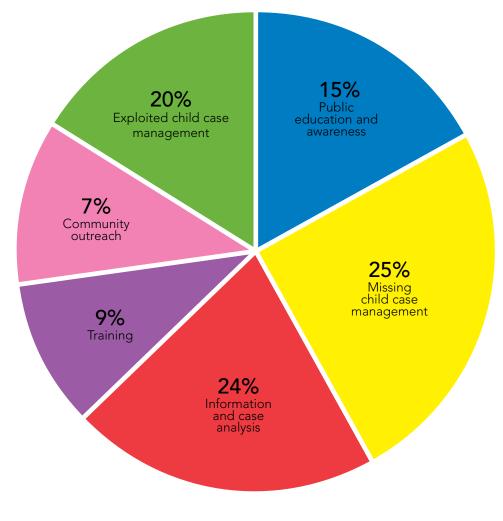
LAW FIRMS

Bryan Cave, LLP Holland & Knight, LLP Kilpatrick Stockton, LLP Miles & Stockbridge, PC Morgan, Lewis & Bockius NOVA Southeastern University, Children & Families Clinic Orrick, Herrington & Sutcliffe Ropes & Gray, LLP Sullivan & Worcester, LLP Texas Rio Grande Legal Aid, Inc. Yetter, Warden & Coleman L.L.P.

Financial Results

NCMEC is proud of its commitment to children.

The National Center for Missing & Exploited Children meets all standards of the BBB Wise Giving Alliance.



Distribution of Program Expenses

93% of revenue goes to support program services.

Consolidated Statement of Activities and Changes in Net Assets Year Ended December 31, 2009

	Unrestricted	Temporarily Restricted	Total
Revenue and support			
Federal funds	\$37,114,682	\$-	\$37,114,682
Contributions	6,907,718	1,676,321	8,584,039
Special events, net of direct benefit costs of \$1,254,726	1,306,212	_	1,360,212
Interest and dividend income	258,578	_	258,578
Realized and unrealized gains on investments, net	340,615	_	340,615
Other income	506,394	_	506,394
Change in value of unitrust agreement	_	2,710	2,710
Net assets released from restrictions:			
Satisfaction of program restrictions	572,057	(572,057)	_
Satisfaction of time restrictions	1,153,494	(1,153,494)	-
Total Revenue and Support	48,213,750	(46,520)	48,167,230
Expenses			
Program services:			
Public education and awareness*	6,938,318	-	6,938,318
Missing child case management**	11,085,313	_	11,085,313
Information and case analysis	10,614,947	_	10,614,947
Training	3,935,295	_	3,935,295
Community outreach	3,359,651	-	3,359,651
Exploited child case management***	8,802,071	_	8,802,071
Total program services	44,735,595	-	44,735,595
Supporting services:			
Management and general	721,795	-	721,795
Fundraising	2,609,232	-	2,609,232
Total supporting services	3,331,027	_	3,331,027
Total Expenses	48,066,622	_	48,066,622
Change in Net Assets	147,128	(46,520)	100,608
Net Assets, beginning of year	32,383,379	2,898,824	35,282,203
Net Assets, end of year	\$32,530,507	\$2,852,304	\$35,382,811

This financial information is excerpted from the unqualified audit opinion prepared by Raffa, P.C. Copies of the complete audit report are available upon request.

^{*} Public education and awareness includes NetSmartz.

^{**} Missing child case management includes hotline and photo distribution.

^{***} Exploited child case management includes Cyber Safety.

Executive Officers

Ernest E. Allen President and Chief Executive Officer

John B. Rabun, Jr. Executive Vice President and Chief Operating Officer

Susan A. Culler Vice President, Development

A. Jeanine Hoover Vice President, Human Resources

Herbert C. Jones Vice President, External Affairs

Michael P. Lynch Vice President and Chief Financial Officer

Office Locations

Virginia (Headquarters)

Charles B. Wang International Children's Building 699 Prince Street Alexandria, Virginia 22314-3175 Telephone 703.224.2150 Facsimile 703.224.2122

California

18111 Irvine Boulevard Tustin, California 92780-3403 Telephone 714.508.0150 Facsimile 714.508.0154

Florida

Suite 100 9176 Alternate A1A Lake Park, Florida 33403-1445 Telephone 561.848.1900 Facsimile 561.848.0308

Florida/Collier County

Suite 2 9955 Tamiami Trail North Naples, Florida 34108-1914 Telephone 239.566.5804 Facsimile 239.566.5810

Kansas City

Suite 100 6400 West 110th Street Overland Park, Kansas 66211-1585 Telephone 913.469.5437 Facsimile 913.469.5432

New York/Buffalo

Second Floor 610 Main Street Buffalo, New York 14202-1900 Telephone 716.842.6333 Facsimile 716.842.6334

New York/Rochester

275 Lake Avenue Rochester, New York 14608-1042 Telephone 585.242.0900 Facsimile 585.242.0717

New York/Utica

934 York Street Utica, New York 13502-3930 Telephone 315.732.7233 Facsimile 315.624.7134

South Carolina

Suite I 2008 Marion Street Columbia, South Carolina 29201-2151 Telephone 803.254.2326 Facsimile 803.254.4299

Texas

Suite 200 8668 Spicewood Springs Road Austin, Texas 78759-4392 Telephone 512.465.2156 Facsimile 512.428.6927

Special thanks to Westbound Publications and Graphic Solutions Group, Inc. for their generosity in the design and production of this report.

- David Finkelhor. "Current Information on the Scope and Nature of Child Sexual Abuse." The Future of Children: Sexual Abuse of Children, 1994, volume 4, page 37.
 K.J. Ruggiero and D.G. Kilpatrick, (unpublished data). Reporting rape to authorities: Findings from the National Women's Study (Kilpatrick, et al. 1992) and National Violence Against Women's Survey (Tjaden & Thoennes, 2000). Medical University of South Carolina, National Crime Victims Research and Treatment Center. Ruggiero analyzed archival data from the National Women's Study and the National Violence Against Women's Survey (Tjaden & Thoennes, 2000). Medical University of South Carolina, National Crime Victims Research and Treatment Center. Ruggiero analyzed archival data from the National Women's Study and the National Violence Against Women's Survey. Ruggiero's data revealed that younger women (age <30 at time of interview) were slightly more likely to report first child rape to law enforcement than other authorities. Also Berliner, L., Fine, D., and Danna Moore, (unpublished data). Sexual Assault Experiences and Perceptions of Community Response to Sexual Assault: A Survey of Washington State Women. (2001). About a quarter of young women made a police report.... It is interesting to note that about a third of women or girls over 12 years report their sexual assault to the police according to the annual National Crime Victimization Survey (NCVS) conducted by the U.S. Department of Justice.... For those women who did report, charges were filed in about half of the cases. This figure is roughly comparable to charging practices in studies of child sexual abuse case processing in the criminal-justice system (Crose Welch & Lones 2001)
- Janis Wolak, Kimberly Mitchell, and David Finkelhor. Online Victimization of Youth: Five Years Later. Alexandria, Virginia: National Center for Missing & Exploited
- Andrea J. Sedlak, David Finkelhor, Heather Hammer, and Dana J. Schultz. "National Estimates of Missing Children: An Overview" in National Incidence Studies of Missing, Abducted, Runaway, and Thrownaway Children. Washington, DC: Office of Juvenile Justice and Delinquency Prevention, Office of Justice Programs, U.S.
- David Finkelhor. "What the Numbers Tell Us" in The Front Line. Alexandria, Virginia: National Center for Missing & Exploited Children, Winter 2002/2003, page 10.
- Katherine M. Brown, Robert D. Keppel, Joseph G. Weis, and Marvin E. Skeen. CASE MANAGEMENT for Missing Children Homicide Investigation. Olympia, Washington: Office of the Attorney General State of Washington and U.S. Department of Justice's Office of Juvenile Justice and Delinquency Prevention, May 2006, page 14.



National Center for Missing & Exploited Children Charles B. Wang International Children's Building 699 Prince Street Alexandria, Virginia 22314-3175 1.800.THE.LOST

The National Center for Missing & Exploited Children is exempt from federal taxes under section 501(c)(3) of the Internal Revenue Code and has received a ruling that it is a publicly supported organization as described in sections 509(a)(1) and 170(b)(1)(A)(vi) of the Internal Revenue Code. All donations are tax deductible to the extent allowed by law.

NCMEC is identified on the Combined Federal Campaign form as CFC #11822.

Learn more at www.missingkids.com